



## The newsletter for RIBA Chartered Practices



1834–2009

**In this issue** Renewing your Chartered Practice accreditation, RIBA Presents, Benchmarking survey, INSITE09, RIAS Convention 2009, Events, CPD

Spring 2009

# Renew your RIBA Chartered Practice accreditation for 2009/10

**As part of our ongoing efforts to establish what you value from your RIBA Chartered Practice accreditation, we asked Stephen Donald of Stephen Donald Architects, and RIBA Chartered Practice, what his thoughts were:**

*"I believe there is a significant kudos in being able to refer to our business as an 'RIBA Chartered Practice'."*

When asked what, specifically, he and his organisation valued from their Chartered Practice status, Stephen comments:

*"Perhaps the most valuable facility which Chartered status bestows is the opportunity to use the RIBA crest on our practice promotion and marketing information packs."*

*"RIBA Chartered Practice status provides many important opportunities to convey our expertise to the general public and potential clients."*

*"We also value the many general marketing and practice promotion initiatives (business opportunities) which the RIBA provides for Chartered Practices and Members, such as 'Architect in the House' and 'Ask an Architect'. In addition, the RIBA Client Referral Service is of significant value."*

And will they be renewing for 2009/10?

*"We will definitely be renewing for 2009/10. This is because the RIBA has the greatest potential and credibility for promoting the expertise of its Members and Practices to the general public."*

**Now has never been a more vital time to be part of the RIBA as we work to support Chartered Practices through the challenges of a recession.**

**The RIBA is doing all it can to provide advice and information to combat the effects of an economic downturn as well as exploring new opportunities to promote Chartered Practices to prospective clients.**

The RIBA Recession Survival Kit provides Chartered Practices with invaluable guidance from the RIBA, private organisations, colleagues and government bodies to help you survive the recession and flourish when the economy recovers. This tool can be found in the Members only area of [www.architecture.com](http://www.architecture.com) and will be updated and refined on a regular basis.

RIBA Chartered Practice status is a mark of quality that will assure potential clients of your excellence in design and service in what we know is a competitive and discerning market.

The RIBA's presence at a wide range of events, and extensive press coverage, means that it will remain in the public eye. Together with entry in the RIBA online and printed directories, and an enhanced entry in the new and improved Yell.com pages, this will ensure that Chartered Practices receive as much exposure as possible.

As well as increased promotion for RIBA Chartered Practices we are developing new benefits and services to complement those you already have access to. These include the new Knowledge Communities facility, which is an exclusive online professional networking and knowledge resource for Members and Practices. For more details members should email [research@inst.riba.org](mailto:research@inst.riba.org) or go to the site at [www.riba-knowledgecommunities.com](http://www.riba-knowledgecommunities.com). Expect to see more developments in the coming year.

The bespoke benefits and services for Chartered Practices have been developed to maximise business effectiveness, provide access to the latest knowledge and research, and raise the profile of your practice to clients and beyond.

A breakdown of benefits and services can be accessed in the Members only area of [www.architecture.com](http://www.architecture.com). For more information or if you have any feedback for us on benefits and services please send your views through to [marketing@inst.riba.org](mailto:marketing@inst.riba.org) all comments are appreciated.

You can expect to receive your renewal notice in the coming weeks. Please remember to renew your Chartered Practice Membership by **30 June 2009** to ensure you remain an important part of the RIBA.

**For subscription queries contact RIBA Membership Services on 020 7307 3800 or email [practice.administration@inst.riba.org](mailto:practice.administration@inst.riba.org).**

Also, don't forget to update your online practice details so that we can accurately match you to a client. You can also enter 10 projects online for potential clients to view. Practices with multiple offices need to register each of their offices in order to benefit from full geographical directory entries and nomination service referrals.

As an RIBA Chartered Practice you are part of a collective of fellow organisations, giving you the opportunity to work together alongside the RIBA to achieve its core aims of furthering the profession and campaigning on your behalf to promote good architecture and excellence in design. We believe that we are stronger working together.

We look forward to working with you in the coming year!

# How do you measure up?

**Don't forget that as one of the many benefits of being a Chartered Practice, you have free access to the RIBA Business Benchmarking Scheme.**

This scheme is unique and nowhere else can you get access to the same type of comparative data to benchmark yourselves against a cross section of other RIBA Practices. All you need to do is take part in our online survey, which collects data on such diverse subjects as finance (turnover, profit etc), project sectors and business development, to recruitment, staff skills and training.

**“Three quarters of the practices meet the benchmark for winning the projects they chase.”**

Participants will receive a report tailored specifically to their practice which will allow them to benchmark themselves against practices of similar size, similar sector interests, location etc. In addition, they will receive an annual report analysing all of the data collected across the RIBA.

The 2008 annual report showed that half of all practices did no formal business planning, that practices took an average of 15 weeks to get paid for work done, and that a majority did not monitor client satisfaction. On the plus side, three quarters of the practices met the benchmark for winning the projects they chase, a large majority had formal CPD and training strategies, and the majority met the profit to turnover benchmark.

So how do you match up in the hardening market of 2009? Take part and find out. **For more details email: [benchmarking@inst.riba.org](mailto:benchmarking@inst.riba.org) or call 020 7307 3649.**

## LE CORBUSIER SEASON

Enjoy the final part of our engaging programme of cultural exhibitions, talks, debates and workshops at the RIBA and Barbican as part of the Le Corbusier season. For full details of all events, please visit [www.architecture.com/lecorbusier](http://www.architecture.com/lecorbusier)



## DON'T MISS

**Le Corbusier - The Art of Architecture Exhibition at Barbican Art Gallery Until 24 May**

RIBA Trust and Barbican present the first major Le Corbusier survey in London in more than 20 years. This timely reassessment presents a wealth of original architectural models, interior reconstructions, drawings, furniture, vintage photographs, films, tapestries, paintings, sculpture and books by Le Corbusier himself. The exhibition is organised by the Vitra Design Museum in collaboration with the RIBA Trust and the Netherlands Architecture Institute. Visit [www.barbican.org.uk/lecorbusier](http://www.barbican.org.uk/lecorbusier) for full information and ticket booking details.

## SIGN UP TO ARCHITECT IN THE HOUSE 2009



In Britain today, 1.6 million children are growing up in homes that are squalid, overcrowded or temporary. Shelter, the housing and homelessness

charity, is helping families affected by the housing crisis find a decent, permanent place to live.

As an RIBA Chartered Member, you can support Shelter's work along with your Institute through Architect in the House, in partnership with NHBC. We'll match you with a homeowner in your area looking to improve their living space. In return for an hour-long consultation with you, the homeowner makes a donation to Shelter. It could lead to bigger things; many practices find it's the first step to a commission.

Over the past 13 years, RIBA Members have raised more than £800,000 for Shelter. This year, Shelter's services are being stretched to the limit, and your help is needed more than ever.

**You can register from 25 April at [www.architectinthehouse.org.uk](http://www.architectinthehouse.org.uk)**

## GRAND DESIGNS LIVE LONDON SPONSORED BY BRITISH GAS

25 April - 4 May 2009, ExCeL London



**The RIBA has put together a special offer for the UK's no.1 consumer show for design and innovation.**

We are offering the chance to claim a FREE ticket to Grand Designs Live on 'Architects Day' (valid for 29 April 2009). To book your FREE ticket visit the booking page on [www.granddesignslive.com](http://www.granddesignslive.com) and enter code RIBA01 (before 24 April).

If you're not lucky enough to claim a free ticket or would like to come to the show on one of the other days you can book your ticket at the discounted rate of just £9. **To book visit [www.granddesignslive.com](http://www.granddesignslive.com) or call 0871 230 5577 and quote RIBA09 (before 3 May).**

# INSITE09

**INSITE09 is a lively and topical conference programme including a full scale building demonstration and indoor exhibition.**

The show is aimed at demonstrating how the construction industry is responding to challenges around issues such as sustainability with world leading innovative approaches to design and construction and materials, product and technology creation.

The conference and free masterclass

seminar programme will be looking at the following:

- Delivering sustainable communities
- Mitigation against climate change
- Use of materials and their embodied energy
- Physical well being & health of the community
- Creating a sense of place and well being
- Delivery of health-care and adaptability of homes
- Entrepreneurialism, innovation and surviving the credit crunch

## The RIBA will be running masterclasses on Building Information Modelling (BIM):

2 June	14:00 – 14:45	Nick Willson, RIBA Council Member
3 June	14:00 – 14:45	Keith Snook, RIBA Director of Research & Technical
4 June	14:00 – 14:45	Richard Saxon, Principal, Consultancy for the Built Environment

The conference will be held at the Building Research Establishment, Watford between the 1st and 4th of June.

Tickets are on sale now and all RIBA Members are being offered a 20% discount on their exhibition only ticket. Further discounts for the conference can be found on the event website –

[www.insite.com](http://www.insite.com).

Please use discount code – **P4104**, to take advantage of this offer, available until the end of April.

# INSITE09

Constructing the Future 1–4 June, BRE



**Gruhe Front cover and above left:** Work in progress on a rural retreat in Sri Lanka  
**Right:** Harborne Residential project.



## RIBA Presents Clare Sinclair



**Continuing our regular column to promote a wider understanding of what goes on at Portland Place, we introduce to you Clare Sinclair, Knowledge Management**

**Projects Officer at the RIBA.**

Clare joined the RIBA's Research and Development department in 2008, having previously worked in information and library roles in universities, commercial organisations, and government departments.

Clare is developing information and knowledge based projects, including a key RIBA initiative; 'RIBA Knowledge Communities'.

As Clare explains, "This project focuses on establishing the RIBA as the knowledge resource for the architects' profession. In other words, I'm supporting architects as they continue to build expertise, share

knowledge, and specialise. Knowledge Communities further enable our members to engage with peers and experts and provide feedback to inform policy. We are also building online tools and opportunities for members to network, collaborate, and access the resources they need.

"I believe that it is important not only to support our members in the current economic climate, but also to anticipate the needs of our members in 5, 10 or 20 years' time. The RIBA has always had a core focus on professional knowledge, but it is vital to find new ways of innovating in an increasingly complex knowledge-driven economy.

"The next generation of architects who have grown up with the internet will have to continually develop their skills in response to the challenges and opportunities that this creates. I am also very conscious of this in the context of my own rapidly-changing information profession, and I look forward to supporting the RIBA and its members in this exciting new environment."

# RIBA President's Awards for Research 2009

The RIBA is calling for entries for the RIBA President's Awards for Research 2009. There are three categories: PhD Thesis, University-located research and Professional Practice-located research. Entries will be judged on their contribution to architecture, which is assessed using the criteria of originality, significance, rigour and communication. Winning

entries must be regarded as making an exceptional contribution to architectural knowledge. The judges may also award commendations to one or more other shortlisted submissions in each category.

**For further information please see [www.architecture.com/awards](http://www.architecture.com/awards) or email [research@inst.riba.org](mailto:research@inst.riba.org). The deadline for submissions is 15 June 2009.**

## Research Symposium 2009

The RIBA Research Symposium 2009 - Changing Practices will be held on Thursday September 24 2009 in Jarvis Hall, RIBA, 66 Portland Place, London W1. If you would like to register your interest as a delegate, speaker or sponsor please email [research@inst.riba.org](mailto:research@inst.riba.org).

## RIAS Convention 2009

In celebration of the Dundee Institute of Architects' 125th Anniversary celebrations, this year's RIAS Convention will be held in Dundee from 14 - 16 May, with the main plenary event taking place at the Caird Hall on Friday 15 May.

Chiming with the Scottish government's designation of 2009 as 'Year of Homecoming', this year's Convention will have a strong international theme. The main plenary session 'Making it Abroad' will feature a stimulating range of high profile Scottish architects and artists working successfully abroad, including Rab & Denise Bennetts, Andy Bow, John Clark, Tony Kettle, David Mach, John McAslan, Tom McCartney, Tim McFarlane,

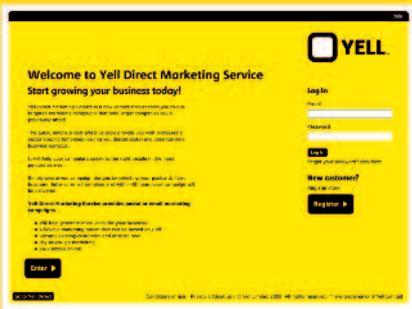
Professor Charles McKean, Ian Ritchie and Ric Russell.

A range of exciting events are planned for the three days of the Convention, including an architectural exhibition and symposium at Centrespace, Dundee Contemporary Arts, and an evening reception with live jazz from The Ritz Trio (fronted by the celebrated guitarist Marcus Ford) in the stunning setting of Hospitalfield in Arbroath on Thursday 14 May. The programme will conclude with a guided walking architectural tour of Dundee and a guided bus tour of the East Neuk fishing villages on Saturday 16 May.

**Delegates can register online at [www.rias.org.uk](http://www.rias.org.uk).**

# If you're looking for new business leads - go Direct

## The Yell Direct Marketing Service



With the new Yell Direct Marketing Service, you can carry out the kind of professional targeted direct marketing campaigns usually only run by larger companies - at a fraction of the cost and effort usually required. And it's all done online.

This recession-busting service from Yell helps you to get your business message through the letterboxes and into the email inboxes of existing and potential customers - fast.

In just 20 minutes, you can create a lead generating, direct marketing campaign, with attention-grabbing design, compelling copy and the right target audience. Produce postcards, flyers, letters, compliment slips or business cards, using one of our ready-made sector specific templates.

Then all that's left to do is print and distribute, or email your campaign - and we can sort that out for you too.

- Find the best potential customers for your business at a time when you need them
- Generate business from existing customers with news about your company - or tempt them with offers
- Stay flexible - you can turn your campaign on and off to suit your business and budget

**Getting started is easy. Just go online to [www.yelldirectmarketing.com](http://www.yelldirectmarketing.com)**



## Practice Profile **Gruhe**

**Birmingham-based new start-up Gruhe, could not have chosen a more difficult time to launch themselves into the residential market. But in just a short period of time they have built a great portfolio that includes some beautiful homes, one in a stunning rural setting. They are proof that redundancy does not have to mean the end of the world.**

**In July 2008, Pearl was made redundant by her Birmingham employers GSA. It was the catalyst that she and her husband Michael had been looking for. They set up their own practice with commissions in Sri Lanka, London and, of course, Birmingham.**

The last year has seen it slowly establish a reputation for great design and excellent value. Having worked for private practices in the UK, Michael and Pearl Cooray have a varied experience to build on, following a surge of small private jobs, and a desire to utilise their training in project management, sustainability and good design. It seems to be a winning combination.

Michael currently works full time for an established Birmingham practice and returns home to his work at Gruhe. He is well experienced in the design of student accommodation, private houses and apartments.

Pearl's experience has been almost entirely in master planning and developer housing. She is the heart of Gruhe and works from their studio at home.

"A year ago, I would never have had the confidence to step outside the security and system of a 'nine to five' job. But now I could not go back. The work we're doing is a world away from the larger schemes that I was used to but is a great deal more satisfying. There is something quite personal about designing for an individual client and the relationship that is formed. It is fulfilling work."

"We offer clients a personal service, engaging their input at key stages, while helping them appreciate the complex relationship between design, sustainability and construction with a free initial consultation. For most it is a revelation. They begin to understand the passion and skill that only an architect can bring to their project."

"Among our bigger challenges is the cost factor. Many clients at our end of the market are tempted to approach a builder before an architect. The prospect of professional design and associated fees is not seen as value for money. There is need for education here and it is one of the reasons that we're involved with the RIBA as a Chartered Practice, working with them on 'Ask an architect' and 'Architect in the house'."

"We see the potential for change already. New legislation and pressure for sustainable design is beginning to have an impact. The government is pushing for zero carbon homes and this involves complex and important design decisions that must also include our existing housing stock."

**"Many clients at our end of the market are tempted to approach a builder before an architect."**

The frustrations that Gruhe face are common to many small practices. They generally try to avoid justifying their costs, especially when it is obvious that clients are more interested in quote bargaining than anything else. It may be that an architect-designed solution is more costly at the outset than one attempted without an architect, but by showing their work upfront, Gruhe allows the client to make an informed choice. And the results have been excellent so far.

"The main thing", says Michael, "is that we love the way we can influence the built environment - we have jumped in at the deep end, but with hard work and a passion for design we are keen to succeed."

**To find out more about Gruhe, visit its website at [www.gruhe.co.uk](http://www.gruhe.co.uk)**

# Forthcoming CPD events across the nation

Here is a list of known CPD seminars and events for the next few months. We have tried to make the list as comprehensive as possible. If you have any queries about RIBA organised events, please contact the relevant regional office.

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## EAST

### **Risk Management, Insurance, VAT and other Taxes**

30 April 2009  
1.15pm – 5.00pm  
Venue: Council Room,  
Murray Edwards College,  
Huntingdon Road, Cambridge

### **Construction Techniques – Concrete and Steel**

7 May 2009  
1.15pm – 5.00pm  
Venue: Council Room,  
Murray Edwards College,  
Huntingdon Road, Cambridge

### **JCT Contracts Update**

21 May 2009  
1.15pm – 5.00pm  
Venue: Vivien Stewart Room,  
Murray Edwards College,  
Huntingdon Road, Cambridge

### **The Party Wall etc Act 1996**

4 June 2009  
1.15pm – 5.00pm  
Venue: Council Room,  
Murray Edwards College,  
Huntingdon Road, Cambridge

### **Employment Law**

11 June 2009  
1.15 pm – 5.00pm  
Venue: SmartLife Centre,  
Cambridge

### **Natural Ventilation in Low Energy Building Design – Complying with Part L and Part F**

18 June 2009  
1.15pm – 5.00pm  
Venue: SmartLife Centre,  
Cambridge

### **Site Inspections of Building Works during Construction**

2 July 2009  
1.15pm – 5.00pm  
Venue: Long Room, Murray  
Edwards College,  
Huntingdon Road, Cambridge

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## EAST MIDLANDS

### **Fire Safety**

27 May 2009  
2.00pm – 5.00pm  
Venue: Nottingham

### **Contracts**

24 June 2009  
2.00pm – 5.00pm  
Venue: Nottingham

### **Planning**

22 July 2009  
2.00pm – 5.00pm  
Venue: Nottingham

### **Risk Management**

26 August 2009  
2.00pm – 5.00pm  
Venue: Nottingham

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## NORTH WEST

### **Successful Practice Management**

5 May 2009  
9.00am – 4.30pm  
Venue: Kendal

### **Becoming a CDM Coordinator (3 day foundation course)**

12, 13, 14 May 2009  
9.30am – 4.30pm  
Venue: Liverpool

### **Designing for Accessibility**

19 May 2009  
10.00am – 1.00pm  
Venue: Knutsford

### **Designing Against Terrorism**

11 June 2009  
1.00pm – 4.30pm  
Venue: Liverpool

### **Planning: Practice & Policy**

16 June 2009  
10.00am – 1.00pm  
Venue: Knutsford

### **Building Contracts Update**

14 July 2009  
10.00am – 1.00pm  
Venue: Knutsford

### **Study Tour - Panopticons**

13 August 2009  
10.00am – 4.30pm  
Venue: Various pick up  
points in NW

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## SCOTLAND RIAS

### **Sustainability and Energy**

28 April 2009  
1.30pm – 5.30pm  
Venue: University of  
Strathclyde, 75 Montrose  
Street, Glasgow

### **Sustainability and Energy**

29 April 2009  
1.30pm – 5.30pm  
Venue: Scottish Storytelling  
Centre, 43-45 High Street,  
Edinburgh

### **Sustainability and Energy**

30 April 2009  
1.30pm – 5.30pm  
Venue: Eden Court, Bishops  
Road, Inverness

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## SOUTH

### **Repair, Conservation & Restoration. Plain, Solid Internal Plasterwork & External Plasters, Renders, Roughcasts, Harls and Stuccoes**

6 May 2009  
2.00pm – 5.30pm  
Venue: Oxford Castle, Oxford

### **CDM Regulations**

13 May 2009  
5.00pm – 8.00pm  
Venue: David Lock  
Associates, Milton Keynes

### **Whole Life Costing**

14 May 2009  
2.00pm – 5.00pm  
Venue: Green Park, Reading

### **RIBA South Building Visit to Converted Mill at**

East Hanney, near Wantage  
14 May 2009  
4.00pm – 6.00pm  
Venue: East Hanney Near  
Wantage

### **Combating Climate Change**

27 May 2009  
2.00pm – 5.00pm  
Venue: Green Park, Reading

### **CDM Regulations**

2 June 2009  
2.00pm – 5.30pm  
Venue: Green Park, Reading

### **Boom and Bust: 20 Top Tips for Survival**

10 June 2009  
5.00pm – 8.00pm  
Venue: David Lock  
Associates, Milton Keynes

### **RIBA South Building Visit to Stowe House, Buckingham**

23 June 2009  
2.00pm – 4.00pm  
Venue: Buckingham

### **Legislation Update/ Construction Law**

24 June 2009  
2.00pm – 5.00pm  
Venue: Green Park, Reading

### **Conservation & Change: Resolving Differences**

25 June 2009  
10.00am – 4.30pm  
Venue: Guildhall, Winchester

### **Design Quality & The Planning System**

2 July 2009  
2.00pm – 5.00pm  
Venue: Berkshire County  
Council, Newbury

### **RIBA South Building Visit to St Edmund Campion School, Maidenhead**

7 July 2009  
4.00pm – 6.00pm  
Venue: Maidenhead

### **Running a Small Practice**

22 July 2009  
2.00pm – 5.00pm  
Venue: Green Park, Reading

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## SOUTH EAST

### **Wine & Design With Guy Hollaway, CTM Architects**

7 May 2009  
5.30pm – 8.00pm  
Venue: CTM Architects,  
Hythe, Kent

### **How To Make Non-Domestic Buildings Green**

21 May 2009  
9.30am – 4.40pm  
Venue: Thistle Hotel,  
Brighton, East Sussex

# Forthcoming CPD events across the nation

## **Thrive, Not Survive: Coping In Recession**

9 June 2009  
2.00pm - 5.00pm  
Venue: Cragg Lecture Theatre,  
UCA, Canterbury, Kent

## **Designing To Combat Terrorism**

11 June 2009  
3.00pm - 6.00pm  
Venue: Tonbridge School,  
Tonbridge, Kent

## **Wine & Design Talk/Tour Of The New Glasshouses At Wisley**

23 June 2009  
5.30pm - 8.00pm  
Venue: RHS, Wisley, Surrey

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## **WALES RSAW Whole Life Costing**

13 May 2009  
2.00pm - 5.00pm  
Venue: LC2, Oystermouth  
Road, Swansea

## **Finance for Architects (Final title TBC)**

27 May 2009  
2.00pm - 5.00pm  
Venue: Faenol Fawr Country  
Hotel, Bodelwyddan, St. Asaph,  
Denbighshire, North Wales

## **Counter Terrorism**

4 June 2009  
9.30am - 12.00pm  
Venue: Royal Society of  
Architects in Wales,  
4 Cathedral Road, Cardiff

## **Code for Sustainable Homes/Design**

June 2009  
2.00pm - 5.00pm  
Venue: LC2, Oystermouth  
Road, Swansea

## **Appointments**

17 July 2009  
2.00pm - 5.00pm  
Venue: LC2, Oystermouth  
Road, Swansea

## **Ecological Constraints and Opportunities for Sustainable Developments / Understanding Flood Risk and the Opportunities**

24 June 2009  
4.00pm - 6.00pm  
Venue: Royal Society of  
Architects in Wales,  
4 Cathedral Road, Cardiff

## **Building Conservation**

8 July 2009  
2.00pm - 5.00pm  
Venue: LC2, Oystermouth  
Road, Swansea

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## **WESSEX AND SOUTH WEST Running a Small Practice**

6 May 2009  
2.00pm - 5.00pm  
Venue: Armada House  
Conference Centre, Bristol

## **What's new in Planning?**

12 May 2009  
2.00pm - 5.30pm  
Venue: The Harry Hems  
Centre, Exeter

## **Architecture and Project Management**

20 May 2009  
2.00pm - 5.00pm  
Venue: Reed Hall, University  
of Exeter, Exeter

## **Party Wall and the Architect**

3 June 2009  
2.00pm - 5.00pm  
Venue: Armada House  
Conference Centre, Bristol

## **Financial Management and the Recession + Improved Visualisation Workshop**

11 June 2009  
9.00am - 4.30pm  
Venue: The Arts Institute at  
Bournemouth

## **DDA Inclusive Access**

17 June 2009  
2.00pm - 5.00pm  
Venue: Reed Hall, University  
of Exeter, Exeter

## **An Architectural Walkabout in Liverpool**

19 June 2009  
10.30am - 5.30pm  
Venue: TBC

## **Sustainable Materials + Fees & Appointments and Benchmarking**

24 June 2009  
9.30am - 4.15pm  
Venue: Hall for Cornwall,  
Truro

## **Sustainable Materials + Fees & Appointments and Benchmarking**

25 June 2009  
9.30am - 4.15pm  
Venue: Guildhall, Salisbury

## **Guerrilla Tactics Small Practice Seminar**

30 June 2009  
2.00pm - 5.00pm  
Venue: Exeter TBC

## **Architecture and Project Management**

1 July 2009  
2.00pm - 5.00pm  
Venue: Armada House  
Conference Centre, Bristol

## **What is the Philosophy of Conservation?**

7 July 2009  
2.00pm - 5.00pm  
Venue: The Ebenezer  
Chapel, Near Bridgwater.

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## **WEST MIDLANDS Reducing Waste by Design, introducing site waste management**

7 May 2009  
2.00pm - 5.00pm  
Venue: Fazeley Studios,  
191 Fazeley Street, Digbeth,  
Birmingham

## **Fire Legislation Update**

21 May 2009  
2.00pm - 5.00pm  
Venue: Fazeley Studios,  
191 Fazeley Street, Digbeth,  
Birmingham

## **Regeneration Masterclass, an open forum on regeneration skills**

11 June 2009  
2.00pm - 5.00pm  
Venue: Fazeley Studios,  
191 Fazeley Street, Digbeth,  
Birmingham

## **Risk Management and Construction Law**

25 June 2009  
2.00pm - 5.00pm  
Venue: Fazeley Studios,  
191 Fazeley Street, Digbeth,  
Birmingham

## **Planning: Practice and Policy**

23 July 2009  
2.00pm - 5.00pm  
Venue: Fazeley Studios,  
191 Fazeley Street, Digbeth,  
Birmingham

## **Building Contracts Update**

27 August 2009  
2.00pm - 5.00pm  
Venue: Fazeley Studios,  
191 Fazeley Street, Digbeth,  
Birmingham

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## **YORKSHIRE**

### **Argus Professional: Counter Terrorism**

13 May 2009  
2.00pm - 5.00pm  
Venue: Room 1031,  
Conference 21, Sheffield  
Hallam, Sheffield

### **Fire Safety**

26 May 2009  
2.00pm - 5.00pm  
Venue: The Old Court Room,  
Wakefield Town Hall, Wood  
Street, Wakefield

### **Town Planning Law and Practice**

23 June 2009  
2.00pm - 5.00pm  
Venue: Kingswood Suite,  
Wakefield Town Hall, Wood  
Street, Wakefield

### **Risk Management**

28 July 2009  
2.00pm - 5.00pm  
Venue: Kingswood Suite,  
Wakefield Town Hall, Wood  
Street, Wakefield

### **Contracts**

25 August 2009  
2.00pm - 5.00pm  
Venue: Kingswood Suite,  
Wakefield Town Hall, Wood  
Street, Wakefield



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